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One day of pipeline = \$74.7M Annual value





1.75M air shipments 208K S/T air cargo

SKUs - 4.4M

Orders - 25M annually





During Operation Desert Storm, the United States moved more than 40,000 containers to the theater of operations. With a paper-based supply system and that many containers in theater, the biggest bottleneck in the logistics pipeline occurred where the supplies came off the ships. "More than half of the cargo containers in theater were filled with 'mystery' items," said Corrina Panduri, a project leader with the Product Manager, Defense-Wide Transmission Systems. "Nobody knew where these items — including more than \$2.7 billion in spares —were supposed to go."

Deployable Communications System Reduces Port Cargo Confusion by Robert Fowler and Stephen Larsen

http://www.almc.army.mil/alog/July_Aug_2003.pdf





Background

Desert Shield/Desert Storm:

- Shipped 42,000 containers, opened
 22,000+ to find what was in them.
- Manual input source data
- Limited or No Asset and In-Transit Visibility
- Re-ordering of supplies not receive
- Little or No Connectivity MREs are
- Stovepipe STAMISs
- Batch Processing
- "The Iron Mountain"
- Critical GAO Reports



in Container

11275



Then 1990-91

Where are those MREs!!





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Policy Scope

<u>Active RFID</u> - freight containers, air pallets

- SAVI 433 Mhz readers
- SAVI 410 tags
- DoD tag data formats
- Minimum read range 300 ft

<u>Passive RFID</u> - case, pallet, UID item packaging

- **EPC** std UHF readers (Maximum read 15 ft)
- EPC Class 0 & 1 std tags
 - ► Migration to EPC UHF Generation 2 std
- EPC and DoD tag data formats

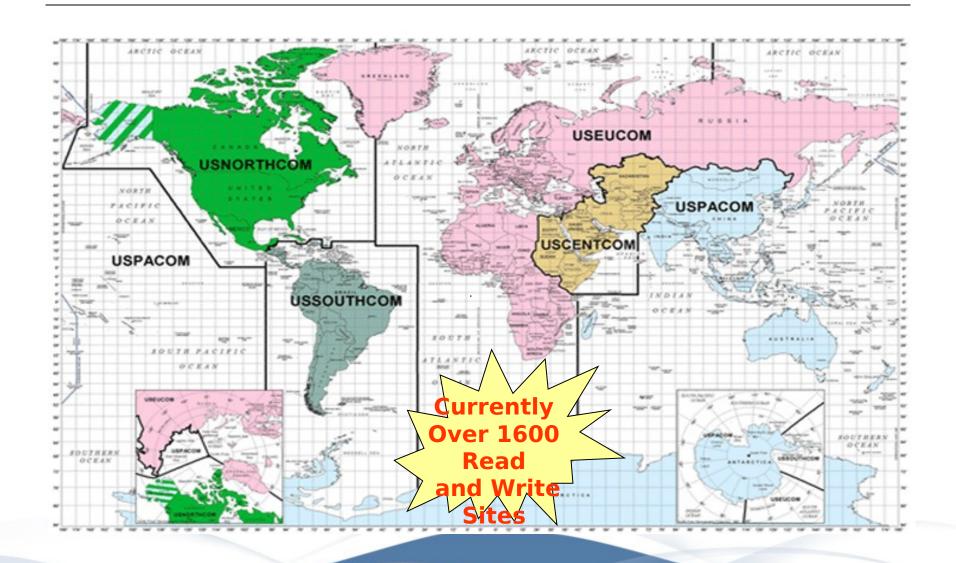








RFID Global ITV Infrastructure





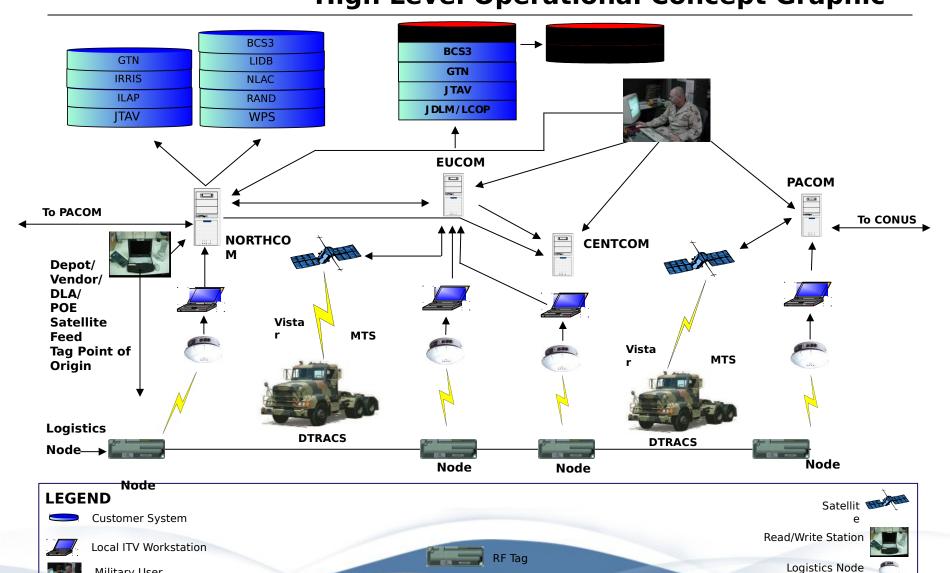
What We Do

Interrogator **ITV Server**

Military User

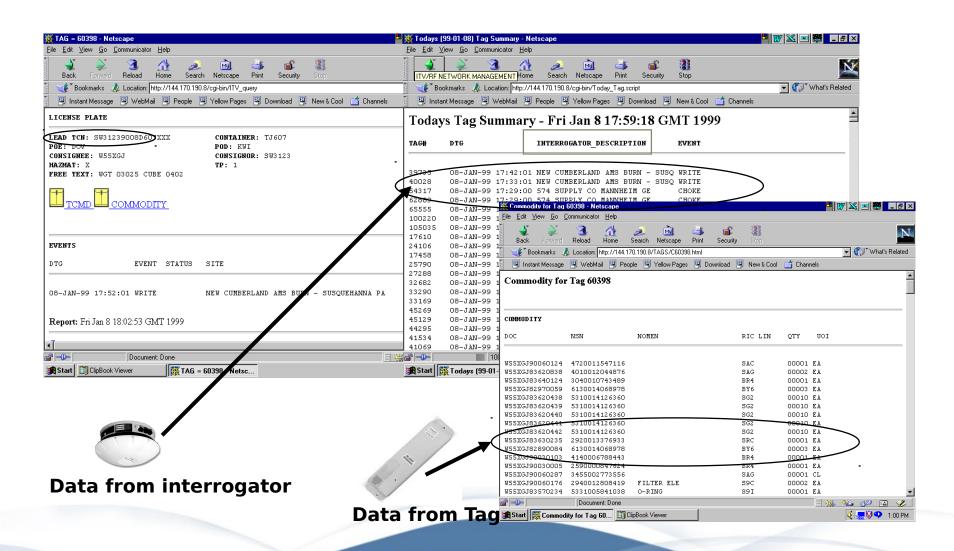
Electronic Data

pmJ-AIT RF-ITV Operational View 1 (OV-1) **High Level Operational Concept Graphic**





DMJ-AIT In-Transit Visibility Via Web ITV **Server Query**







DMJ-AIT A "Disruptive" Requirement?

USCINCCENT MACDILL AFB FL R 311340Z JUL 02

- "EXISTING GLOBAL IN-TRANSIT AND TOTAL ASSET VISIBILITY CAPABILITIES (GTN AND JTA) HAVE BEEN MARGINALLY SUCCESSFUL IN PROVIDING NEEDED CONTENT LEVEL VISIBILITY FOR SHIPMENTS."
- "RADIO FREQUENCY IDENTIFICATION (RFID) TECHNOLOGY WHEN USED HAS PROVEN TO BE THE TOOL MOST SUCCESSFUL FOR CIRCUMVENTING CONTENT LEVEL DETAIL SHORTFALLS FOR OEF CONTAINERS AND PALLETS.

THIS COMMAND BELIEVES RFID OFFERS THE BEST POTENTIAL FOR IMMEDIATE IN-TRANSIT VISIBILITY AND SHOULD BECOME THE JOINT OPERATIONAL STANDARD FOR ALL SERVICES."

- "GIVEN THIS FACT, USCENTCOM WILL REQUIRE ALL AIR PALLETS, CONTAINERS, AND COMMERCIAL SUSTAINMENT MOVING TO/FROM THE THEATER AND INTRA-THEATER MOVEMENTS TO BE TAGGED WITH RFID AT ORIGIN FOR ASSET AND INTRANSIT VISIBILITY TRACKING IN THE CJOA."
- "COMMANDS, SERVICES, AGENCIES, AND COMMERCIAL VENDORS MUST TAKE IMMEDIATE STEPS TO ACQUIRE, INSTALL, AND IMPLEMENT RFID TAGGING CAPABILITY."





Implementation Dates

Active RFID - Operational; Implementation Continuing





- DoD Implementation underway now
- Suppliers Effective Jan 2005 according to the Passive Supplier Implementation Plan published in July 30, 2004 policy





RFID in Global Supply Chain

Today

ACTIVE

Future

Manufacturers/
Suppliers

Distribution Centers/Depots

POEs/PODs

Transportatio n/Supply/ Theater Depots/TDCs

















PASSIVE

ACTIVE

Enables TAV / ITV
Shipping Node DoD Supply Chain Transportation

Enables Receiving Node



pmJ-AITAn Enabler to the Integrated DoD Supply Chain

<u>Cases/Pallets are</u> <u>labeled</u> with passive RFID tags. Cases are associated to pallet Cases/Pallets
are read as they
are received and
new shipments
are labeled.
Orders are

Cases/Pallets are associated with Active RFID to provide TAV.

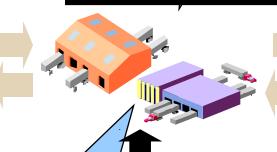
Data is timely and accurate via network of linked readers allowing asset visibility along the entire supply chain

Manufacturers/
Suppliers

Distribution Centers/Depots/TD Cs Commerci al/Military Carriers TMO/Supply/ Theater

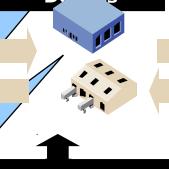
Customer





varified for







1 nely and Accurate Data

When shipments are reconfigured a new RFID Tag is created for the pallet and associated with cases on that pallet

The cases/pallets are automatically received with few disputes and info is shared with the AISs.
Reconfigured shipments receive a new RFID Tag.

Customers have visibility of requisitions and are confident in the status provided by the system





Implementation Plan: Commodities

Commencing January 1, 2005

- Class I Subclass Packaged Operational

 Rations & Packaged
 Food
- Class II Clothing, Individual Equipment, Tools, & Administrative Supplies
- Class VI Personal Demand Items
- Class IX Repair Parts
 & Components

Commencing January 1,

- Class I Subsistence & Gratuitous Health & Comfort Items
- Class III Packaged Petroleum, Lubricants, Oils, Preservatives, Chemicals & Additives
- Class IV Construction & Barrier Equipment
- Class V Ammunition of all types
- Class VII Major End Items
- Class VIII Medical Materials (Includes Pharmaceuticals)





The Future?

- Homeland Security and Customs
- Real-time tracking systems in depots/arsenals and manufacturing facilities.
- Continue expansion in the Department of Defense.



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